

Agenda

Meeting: Programmes and Investment Committee

Date: Wednesday 28 February 2024

Time: 10:00am

**Place: Conference Rooms 1 and 2,
Ground Floor, Palestra, 197
Blackfriars Road, London, SE1
8NJ**

Members

Dr Nelson Ogunshakin OBE (Chair)
Peter Strachan (Vice-Chair)
Seb Dance

Mark Phillips
Dr Lynn Sloman MBE

Government Observer

David Coles

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and webcast live on [TfL YouTube channel](#), except for where exempt information is being discussed as noted on the agenda.

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Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Zoe Manzoor, Secretariat Officer;
Email: y_ZoeManzoor@tfl.gov.uk.

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: PressOffice@tfl.gov.uk

Andrea Clarke, Interim General Counsel
Tuesday 20 February 2024

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Programmes and Investment Committee
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1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

Interim General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

**3 Minutes of the Meeting of the Committee held on 6 December 2023
(Pages 1 - 10)**

Interim General Counsel

The Committee is asked to approve the minutes of the meeting of the Committee held on 6 December 2023 and authorise the Chair to sign them.

4 Matters Arising and Actions List (Pages 11 - 14)

Interim General Counsel

The Committee is asked to note the updated actions list.

5 Use of Delegated Authority (Pages 15 - 20)

Interim General Counsel

The Committee is asked to note the paper.

6 Investment Programme Report Quarter 3: Periods 7, 8, and 9, 2023/24
(Pages 21 - 80)

Chief Capital Officer and Director of Investment Delivery Planning

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

7 Independent Investment Programme Advisory Group Quarterly Report (Pages 81 - 84)

Interim General Counsel

The Committee is asked to note the Independent Investment Programme Advisory Group's quarterly report and the exempt supplementary information on Part 2 of the agenda.

8 TfL Project Assurance Update (Pages 85 - 88)

Interim General Counsel

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

9 Environment Programme (Pages 89 - 100)

Director of Investment Delivery Planning

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda and approve additional Programme and Project Authority to support the ongoing delivery of the Environment Programme and approve additional Procurement Authority to continue activities in support of existing Road User Charging schemes.

10 Technology Programme (Pages 101 - 138)

Director of Investment Delivery Planning, Chief Technology Officer and Director, Information Technology

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda and approve an increase in Programme and Project Authority for the Technology Programme.

11 The Growth Fund (Pages 139 - 160)

Director of Spatial Planning

The Committee is asked to note the paper.

12 Network Development and Third Party Pipeline Programme
(Pages 161 - 178)

Director of Investment Delivery Planning and Director of Spatial Planning

The Committee is asked to note the paper and approve Programme and Project Authority for the Thamesmead and Beckton Riverside programme, approve Programme and Project Authority from the Sustainable Housing and Accessibility Fund to deliver step-free access at Northolt station and concept designs for capacity upgrades and step-free access at North Acton and West Hampstead and, in relation to such sum, approve its removal from the Network Development and Third Party Pipeline Programme and an equivalent increase in the Programme and Project Authority of the Rail and Station Enhancements Programme.

13 Forthcoming Key Procurement Activities (Pages 179 - 182)

Chief Finance Officer

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

14 Members' Suggestions for Future Discussion Items (Pages 183 - 188)

Interim General Counsel

The Committee is asked to note the forward plan and is invited to raise any suggestions for future discussion items for the forward plan and for informal briefings.

15 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

16 Date of Next Meeting

Wednesday 26 June 2024 at 10:00am (Provisional)

17 Exclusion of the Press and Public

The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraph 3 and 5 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.

Agenda Part 2

18 Investment Programme Report Quarter 3: Periods 7, 8, and 9, 2023/24 (Pages 189 - 212)

Exempt supplementary information relating to the item on Part 1 of the agenda

19 Independent Investment Programme Advisory Group Quarterly Report (Pages 213 - 220)

Exempt supplementary information relating to the item on Part 1 of the agenda

20 TfL Project Assurance Update (Pages 221 - 228)

Exempt supplementary information relating to the item on Part 1 of the agenda

21 Environment Programme (Pages 229 - 238)

Exempt supplementary information relating to the item on Part 1 of the agenda

22 Technology Programme (Pages 239 - 252)

Exempt supplementary information relating to the item on Part 1 of the agenda

23 Forthcoming Key Procurement Activities (Pages 253 - 258)

Exempt supplementary information relating to the item on Part 1 of the agenda